



Profile

Throughout a long professional life where I have been responsible both for professional development and leadership in large organizations, I have learned a lot from listening to others' experiences. Now I would like to share my experience with others who might want it.

I have been the leader in relatively large organizations in the knowledge and culture since 1987 when I was head of Trondheim Public Library and South Trøndelag County. Since then I have been director of Church and Culture Department in the Municipality of Trondheim and the University Director of the Norwegian University of Science and Technology, until the last ten years until 2014 when I was the director of the Norwegian National Library.

In all these positions I have been responsible for major restructuring processes and the development of new services while I have had great personnel responsibility. In such processes, the combination of having visions and attention to detail is important, along with strategic thinking and the involvement of all employees. During my time at the National Library we developed digital services that are at the forefront internationally, while we have developed an awareness of knowledge development and professional alertness that is necessary in both the digital and analogue world.

As is evident from my CV, I have also served and serve on various boards of both public and private institutions, including two terms as the chair of the Norwegian Cultural Council. Several assignments have been in sectors other than knowledge and culture, such as the board of the Norwegian Broadcasting Corporation, the building committee for the University Hospital in Trondheim and the Foreign Minister's Reputation Committee.

I have also been responsible for and participated in several governmental reports that span diverse fields, such as the investigation of the specialist health services and the "Konvergensutvalget" (Convergence Committee), which investigated the merging of telecommunications, data- and media sectors. As Deputy of the Commission on Freedom of Expression, I co-authored a report about possible amendments to the constitutional paragraph on freedom of expression. On several occasions I have also investigated and reported on different aspects of the media. The report *NOU 1991: Diversity in media* is but one example.

My most recent report, which I delivered to the Minister of Culture in Norway end of January 2015, is on Investigation on the Economy of Artists. www.regjeringen.no/kunstnerøkonomirapport.

As a literary critic, I have written articles and book reviews, and I have held a number of lectures. A selection of these can be accessed through this website.

Curriculum Vitae

SUMMARY

Personal statistics

Nationality: Norwegian

Date of birth: December 24, 1946

Present positions:

Member of Scandinavian Alliance Group.

Advisor to the Vice Chancellor of Södertörn University, Sweden.

Chair of the Board, University of Nordland, Norway.

Member of the Board, Adresseavisen, Trondheim, Norway

Academic and Professional achievement:

Library School,	1968
Master of Arts, Comparative Literature,	1984
Chief Librarian, Trondheim public library/Sør-Trøndelag County Library	1985-1991
Director of Department of Church and Cultural Affairs, City Administration of Trondheim	1992-1996
Library Director, University Library of Trondheim, Norwegian University of Science and Technology	1996-1998
University Director, Norwegian University of Science and Technology	1998 -2004
National Librarian, National Library of Norway	2004-2014

Governmental Committees:

- * Governmental committee that investigated and presented a report about the future of Norwegian libraries, *NOU (Norwegian Official Report) 14, 1991: Libraries in Norway*
- * Leader of governmental committee that investigated and wrote the report about ownership in media, *NOU (Norwegian Official Reports) 3, 1995: Diversity in media.*
- * Deputy of the Commission on freedom of expression, which wrote *NOU 27, 99: "There shall be freedom of expression"*
- * "Konvergens-utvalget", responsible for an investigation of the merging of tele-, data- and media sectors, *NOU 26, 1999*
- * Governmental Committee for the Funding of Special Health Services, *NOU 1, 2003*

Non-governmental Committees:

- * Report on library research, committee appointed by Norwegian Library Association 1993
- * National consultative committee for public libraries (nine years)
- * Norwegian committee for the production of "Århundrets bibliotek", a publication reviewing the world literature's best books of this century
- * The University of Oslo, University consulting committee of national library issues
- * Planning committee, Nordic Library Conference, Trondheim 1988
- * Organizing committee for the Nordic Conference, Cultural Affairs, Trondheim 1995

Councils and Boards:

- * Vice President of the Board, NRK (Norwegian Broadcasting Corporation), 1991-2000
- * Head Committee of the Board, The 1000-year jubilee of Trondheim 1997 1991-1997
- * Board, Foundation for Continuing Education - SEVU 1992-1995
- * Chairman of the Board, Ringve museum 1993-1998
- * Norwegian National Commission for UNESCO 1993-1998
- * IFLA, University Library Council 1997-1998

* Board, IT-Fornebu Vision Company	2000-2001
* Administration Committee, Norwegian Council for Higher Education	2001-2004
* The Foreign Minister's Globalization Committee	2001-2004
* Chair, Norwegian Cultural Council	2001-2009
* Board, Nordic University Administration Co-operation	2002-2004
* Board, Norwegian Council for Higher Education	2002-2004
* Board, The building of a new University Hospital in Trondheim	2002-2004
* The Minister of Trade and Industry's IT Forum	2002-2004
* The Ministry of Foreign Affairs Reputation Group	2004-2006
* Advisory Council for Ibsen Studies	2004-2007
* Ministry of Foreign Affairs Reputation Group	2007-2010
* Board, Faculty of Arts, University of Oslo	2004-2010
* Executive Committee for the Conference of European Librarians	2005-2011
* The Jubilee Committee for "Olavsfestdagene", Trondheim	2011-2012
* Board, Globalization as a strategic area of research, Norwegian University of Science and Technology	2004-2013
* Committee for the Norwegian Constitution's 200-year Jubilee	2010-2014

Present Councils and Boards:

* Chair of the Board, University of Nordland	2011-
* Board, <i>Adresseavisen</i> , regional newspaper	2011-
* Strategic Consulting Board, The College of Oslo and Akershus	2013-

Recent assignment:

* Governmental investigation of the economy of artists, Norwegian Ministry of Culture. Delivered January 2015: www.regjeringen.no/kunstnerokonomirapport .	2014-2015
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